

# **F O R A N**

**Management's Discussion and Analysis**

**For three and six months ended June 30, 2022 and 2021**

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This Management's Discussion and Analysis ("**MD&A**") of the financial position and results of operations for Foran Mining Corporation (the "**Company**" or "**Foran**") should be read in conjunction with the audited consolidated financial statements of the Company as at and for the year ended December 31, 2021 and unaudited condensed consolidated interim financial statements for the three and six months ended June 30, 2022 and the related notes thereto, which have been prepared using accounting policies consistent with International Financial Reporting Standards ("**IFRS**") as issued by the International Accounting Standards Board ("**IASB**"). For further information on the Company, reference should be made to its public filings on SEDAR at [www.sedar.com](http://www.sedar.com) or the Company's website at [www.foranmining.com](http://www.foranmining.com).

This MD&A is prepared by management and approved by the Board of Directors as of August 17, 2022. The discussion covers the three and six months ended June 30, 2022 and the subsequent period up to the date of issuance of this MD&A. All amounts are stated in Canadian dollars unless otherwise indicated.

## FORWARD LOOKING STATEMENTS

This MD&A contains certain forward-looking information and forward-looking statements, as defined under applicable securities laws (collectively referred to herein as “forward- looking statements”). These statements relate to future events or to the future performance of the Company and reflect management’s expectations and assumptions as of the date hereof or as of the date of such forward- looking statement.

All statements other than statements of historical fact are forward-looking statements. The forward- looking statements in this MD&A speak only as of the date of this MD&A or as of the date specified in such statement. Readers are cautioned not to place undue reliance on these statements and should note that the assumptions and risk factors discussed in this MD&A are not exhaustive. Actual results and developments are likely to differ, and may differ materially, from those expressed or implied by the forward- looking statements contained in this MD&A. All forward-looking statements herein are qualified by this cautionary statement. The Company disclaims any intention or obligation to update or revise any forward- looking statements, whether as a result of new information, future events or otherwise.

Inherent in forward-looking statements are known and unknown risks, estimates, assumptions, uncertainties and other factors that may cause the actual results, performance or achievements of the Company to be materially different from any future results, performance or achievements expressed or implied by the forward- looking statements contained in this MD&A. These factors include, but are not limited to, management’s belief, expectations and response to the following: The Company’s reliance on the Mcllvenna Bay (as defined below); The Company has a history of losses and may not be able to generate sufficient revenue to be profitable or to generate positive cash flow on a sustained basis; The Company is exposed to risks related to mineral resources exploration and development; Activities of the Company may be impacted by the COVID-19 Pandemic, Infectious Diseases and Other Health Crisis; The current global financial conditions are volatile and may impact the Company in various manners; The Company’s business may be impacted by the Ukraine-Russia conflict; The Company is subject to government regulation and failure to comply could have an adverse effect on the Company’s operations; The Company may be involved in legal proceedings which may have a material adverse impact on the Company; The market price of the Company’s common shares may be subject to volatility and a lack of an active market for the Company’s common shares may develop; The Company may be unable to obtain adequate insurance to cover risks; The Company’s operations are subject to extensive environmental, health and safety regulations; Mining operations involve hazards and risks; The Company may not be able to acquire or maintain satisfactory mining title rights to its property interests; Indigenous peoples’ title claims may adversely affect the Company’s ability to develop its mineral projects; The Company’s operations require the acquisition and maintenance of permits and licenses, and strict regulatory requirements must be adhered to; Mineral resource and mineral reserve estimates are based on interpretations and assumptions that may not be accurate; Uncertainties and risks relating to the 2022 Feasibility Study (as defined below); The estimation of mineral resources and reserves; The realization of mineral resource and reserve estimates; There is no assurance that the Company’s exploration and development programs and properties will result in the discovery, development or production of a commercially viable ore body or develop new resources; Metals prices are subject to wide fluctuations; The mining industry is highly competitive; The Company’s success is largely dependent on management; The Company is a limited history of operations; Loss of key personnel could materially affect the Company’s operations and financial condition; The Company may require additional financing and future share issuances may adversely impact share prices; Exercise of outstanding options and warrants may be dilutive; Price volatility of publicly traded securities may affect the market price of the Company’s common shares; The Company’s operations may be adversely impacted by the effects of climate change and climate change regulation; Inadequate infrastructure may affect the Company’s operations; The Company’s future success depends on its relationships with the communities in which it operates; Reputational damage could adversely affect the Company’s operations and profitability; The Company may be subject to production risks; The Company has incurred substantial losses and may never be profitable; The Company may use certain financial instruments that subject it to a number of inherent risks; The Company may not be able to complete

acquisitions it pursues and any completed acquisitions or business arrangements may ultimately not benefit its business; The Company has no history of paying dividends; The Company may be subject to potential conflicts of interest with its directors and/or officers; Any enforcement proceedings under Canada's Extractive Sector Transparency Measures Act against the Company could adversely affect the Company; Security breaches of the Company's information systems could adversely affect the Company; and the additional risks identified in our filings with Canadian securities regulators on SEDAR in Canada (available at [www.sedar.com](http://www.sedar.com)).

The forward-looking statements contained in this MD&A reflect the Company's current views with respect to future events and are necessarily based upon a number of assumptions that, while considered reasonable by the Company, are inherently subject to significant operational, business, economic and regulatory uncertainties and contingencies. These assumptions include: the Company's mineral reserve and resource estimates and the assumptions upon which they are based, including geotechnical and metallurgical characteristics of rock confirming to sampled results and metallurgical performance; tonnage of ore to be mined and processed; ore grades and recoveries; assumptions and discount rates being appropriately applied to the technical studies; success of the Company's projects, including McIlvenna Bay; prices for zinc, copper, gold and silver remaining as estimated; currency exchange rates remaining as estimated; availability of funds for the Company's projects; capital decommissioning and reclamation estimates; mineral reserve and resource estimates and the assumptions upon which they are based; prices for energy inputs, labour, materials, supplies and services (including transportation); no labour-related disruptions; no unplanned delays or interruptions in scheduled construction and production; all necessary permits, licenses and regulatory approvals are received in a timely manner; and the ability to comply with environmental, health and safety laws. The foregoing list of assumptions is not exhaustive.

## NATURE OF BUSINESS

The Company was originally incorporated under the laws of British Columbia ("BC") on June 21, 1989. The Company is a reporting issuer in BC, Alberta, Ontario, New Brunswick, Nova Scotia and Newfoundland and Labrador. The Company's common shares are traded on the TSX Venture Exchange under the symbol "FOM". The Company's principal business activity is the acquisition, exploration and development of mineral properties with the objective of discovering mineral reserves and the development of an operating mine. The Company's flagship property is its 100% owned McIlvenna Bay property in Saskatchewan, Canada, 65 kilometres ("km") west of Flin Flon, Manitoba.

To date the Company has not generated any revenues.

## OUTLOOK

Foran is presently in the pre-development stage after announcing the results from the 2022 Feasibility Study (as defined below) for the McIlvenna Bay project ("**McIlvenna Bay**"). McIlvenna Bay is a copper ("**Cu**") - zinc ("**Zn**") - gold ("**Au**") - silver ("**Ag**") rich volcanic hosted massive sulphide deposit intended to be the center of a new mining camp in a prolific district that has already been producing for 100 years.

Foran's objective is to build McIlvenna Bay based on the Company's carbon neutrality goals and initiatives, part of a broader mission to create a blueprint for responsible mining that is upheld as leading practice globally. Foran is committed to creating value for all stakeholders, which includes working with and supporting local communities, providing safe employment, ensuring diversity and equality, enhancing biodiversity, and not contributing to climate change. To December 31, 2021, all carbon emissions from exploration have been offset.

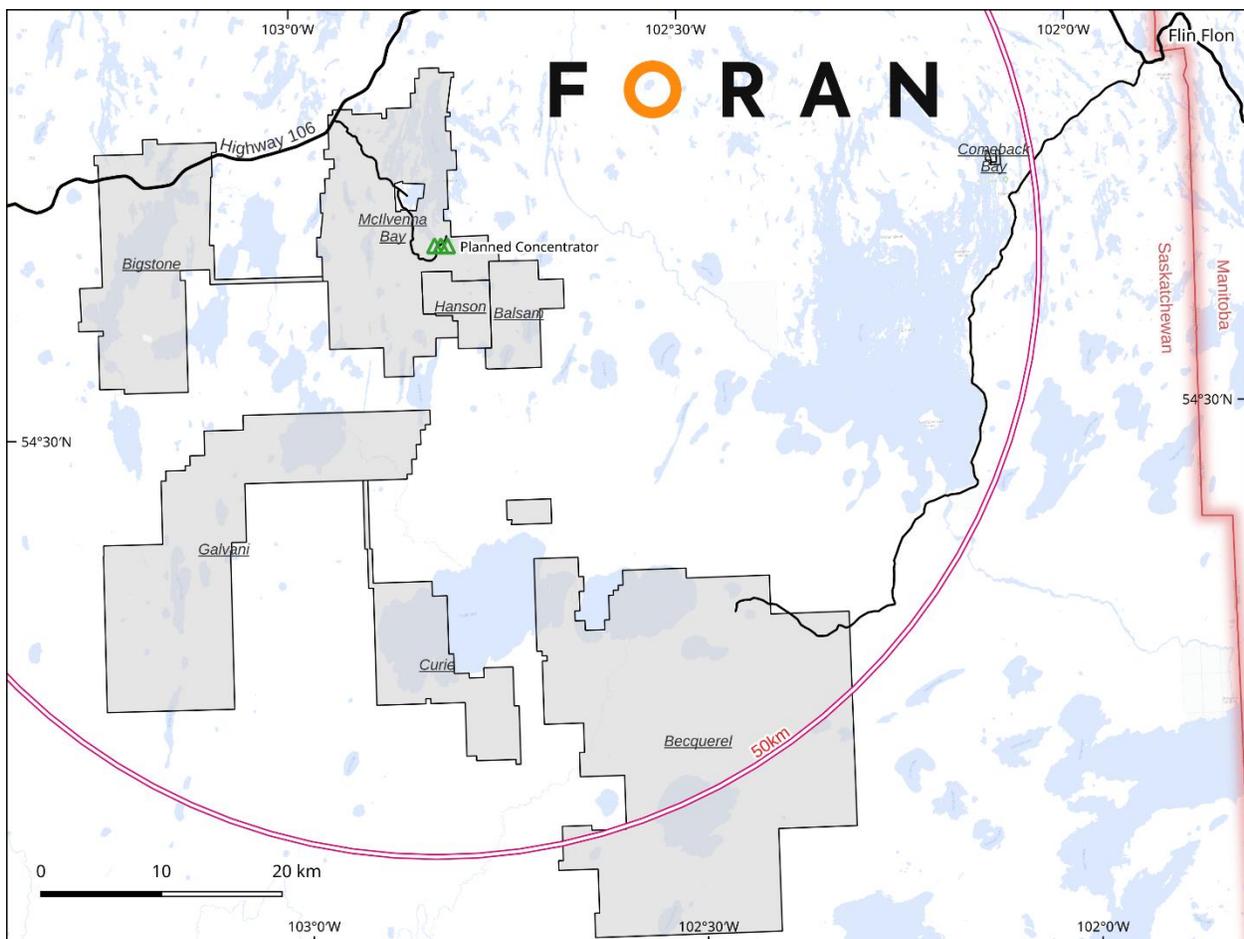
## RECENT EVENTS AND DEVELOPMENTS

- On August 8, 2022, the Company announced it had entered a non-binding term sheet with Ontario Teachers Pension Plan Board (“Ontario Teachers”), which contemplates a transaction that would have Ontario Teachers’ invest up to \$200 million in the McIlvenna Bay project.
- On July 25, 2022, the Company announced an agreement with Sandvik to supply initial underground equipment for development of its McIlvenna Bay project. The initial equipment order includes battery electric underground drills, trucks and loaders that will be used for the mine’s development and production activities.
- On June 8, 2022, the Company announced a new near-mine discovery at the Tesla target, a mineralized zone located 600 metres from the McIlvenna Bay deposit. Assays received to-date highlight significant copper-zinc-gold mineralization.
- On May 31, 2022, the Company announced receipt of its initial Approval to Operate Permit for its advanced decline program at McIlvenna Bay.
- On May 16, 2022, the Company announced the appointment of Gilbert Lamarche as Vice President, Technical Services. Mr. Lamarche has over 20 years of experience in the mining industry in both technical services and operational capacities.
- On February 28, 2022, the Company announced the results from the 2022 Feasibility Study on its McIlvenna Bay project. Highlights included an after-tax NPV<sup>(7%)</sup> of \$1.1 billion and IRR of 38%, at spot prices as at February 23, 2022, based on Probable Mineral Reserves of 25.7 million tonnes (“Mt”) at 2.51% Copper Equivalent (“CuEq”), which represents a 66% reserve conversion rate from the existing 39.1Mt of Indicated Resources and an initial 18-year reserve life.
- On February 15, 2022, the Company announced it had received initial permits for a proposed exploration decline as part of its pre-development program at its McIlvenna Bay project.
- On January 31, 2022, the Company announced the appointment of Brad Wall to its Advisory Board. Mr. Wall served as the Premier of Saskatchewan from November 2007 to February 2018.
- On January 4, 2022, the Company announced the appointment of David K. Bernier as Chief Operating Officer. Mr. Bernier was previously the Canada Country Manager for Pan American Silver Corp. responsible for managing its multiple operations in the Timmins Region.
- From January 2022 to June 2022, the Company completed a drill program of over 6,500 meters at its regional targets in the McIlvenna Bay area.

## MINERAL PROPERTIES

As of the date of this MD&A, the Company has eight properties in Saskatchewan comprising a total of 96 mining claims covering approximately 147,184 hectares (“ha”), located between 15 and 102 km west of Flin Flon, Manitoba. All tenements are within 63 km of the McIlvenna Bay deposit where a centralized processing facility is proposed.

Four properties are higher priority, the McIlvenna Bay Property, which contains the McIlvenna Bay deposit and the newly discovered Tesla target, and three adjacent properties Hanson, Balsam and Bigstone, all of which occur at the western limit of the Flin Flon Greenstone Belt. All four properties are underlain by prospective felsic volcanic stratigraphy that hosts variably significant volcanic-hosted massive sulphide (“VHMS”) styles of alteration and mineralization. The Comeback Bay property, also located in Saskatchewan, is of lower priority but has both precious and base metal VHMS potential within the western limit of the Flin Flon Arc Assemblage (Birch Lake Belt). The Galvani, Curie and Becquerel properties were recently acquired, and while are of lower priority at this time, they also have the potential to host significant precious and base metal VHMS occurrences.



Further details on the Company's significant properties are as follows:

## 1) Mcllvenna Bay Property

The Company has a 100% interest in the Mcllvenna Bay Property in east-central Saskatchewan. The Mcllvenna Bay Property consists of 38 claims covering a total of 20,907 ha. The Mcllvenna Bay deposit is located on the Mcllvenna Bay Property, approximately one km south of Hanson Lake, Saskatchewan, 375km northeast of Saskatoon, Saskatchewan and 65 km west south-west of Flin Flon, Manitoba. The Mcllvenna Bay deposit is linked to Flin Flon, Manitoba by 85 km of highway followed by 18km of unsealed secondary road.

The Mcllvenna Bay deposit was discovered in 1988 and includes two distinct styles of VHMS mineralization which include massive to semi-massive sulphides and copper stockwork. Since 2011, the Company has been working to advance the Mcllvenna Bay deposit through continued exploration, resource definition and environmental and engineering studies.

Some of the claims that make up the Mcllvenna Bay Property are subject to a Net Tonnage Royalty of \$0.75 per tonne of ore extracted.

Cameco Corporation and BHP Billiton collectively hold a 1% Net Smelter Return royalty interest on Mcllvenna Bay, which can be repurchased by the Company at any time for \$1 million.

The claims that comprise the Mcllvenna Bay Property are in good standing for periods between 8 and 21 years.

### 2022 Activity

#### *Tesla Target*

On June 8, 2022, the Company announced partial assay results at the Tesla target, a near-mine mineralized zone approximately 600 metres from the currently defined Mcllvenna Bay deposit. The proximity of the Tesla target suggests that potential future mining could benefit from economies of scale and the existing and planned infrastructure of the Mcllvenna Bay project.

Key Highlights include:

- 200 metres of continuous massive and disseminated sulphides intersected, including chalcopyrite and sphalerite.
- Initial assay results:
  - 12.4m at 1.8% CuEq including 1.2m at 8.3% CuEq;
  - 7.71m at 1.7% CuEq including 1.55m at 2.1% CuEq; and
  - 5.40m at 3.3% CuEq including 1.06m at 10.2% CuEq.

As of the date of the announcement, approximately 130 metres of assays remained pending analysis from the assay lab. Two additional follow-up holes have been completed at the Tesla target, including a wedge from the discovery hole and an additional hole drilled from surface, designed to test for potential up-dip extension of the zone. Assays are pending from the lab for these additional drill holes.

A second drill rig has been ordered to further test Tesla as part of an expanded regional exploration program currently underway. It is currently anticipated that additional drilling will be completed at Tesla in the fall of 2022, pending the receipt of additional exploration permits.

## Feasibility Study

On February 28, 2022, the Company announced results from a feasibility study (the “2022 Feasibility Study”). Highlight financial metrics from the 2022 Feasibility Study included the following:

- Pre-tax NPV of \$1.49 billion (after-tax NPV \$1.1 billion) and pre-tax IRR of 46% (after-tax IRR 38%) with an after-tax payback period of 2.2 years, with metal prices and foreign exchange rates as at February 23, 2022.
- Life-of-mine EBITDA of \$4.0 billion and Free Cash Flow of \$2.3 billion with metal prices and foreign exchange rates as at February 23, 2022.

### Pre-Tax NPV Sensitivity Analysis

	Zinc Price	Copper Price (US\$/lb)					
	(US\$/lb)	\$3.00	Base Case <sup>1</sup>	\$4.00	\$4.53 <sup>2</sup>	\$5.00	\$6.00
Pre-Tax NPV <sub>7%</sub> (C\$M) <sup>3</sup>	\$1.00	\$347	\$550	\$753	\$1,078	\$1,159	\$1,565
	Base Case <sup>1</sup>	\$475	<b>\$678</b>	\$881	\$1,208	\$1,287	\$1,694
	\$1.40	\$603	\$806	\$1,010	\$1,338	\$1,416	\$1,822
	\$1.60	\$732	\$935	\$1,138	\$1,467	\$1,544	\$1,950
	\$1.64 <sup>2</sup>	\$865	\$1,070	\$1,276	<b>\$1,493</b>	\$1,686	\$2,096
	\$1.80	\$860	\$1,063	\$1,266	\$1,597	\$1,672	\$2,079

<sup>1</sup> Base case copper and zinc prices are US\$3.50/lb copper and US\$1.20/lb zinc.

<sup>2</sup> Prices are based on February 23, 2022 closing values and assume US\$1,936/oz gold, US\$24.52/oz silver, and 1.27 USD/CAD.

<sup>3</sup> Excluding February 23, 2022 scenarios, US\$1,600/oz gold, US\$22.50/oz silver, and 1.26 USD/CAD is used.

### After-Tax NPV Sensitivity Analysis

	Zinc Price	Copper Price (US\$/lb)					
	(US\$/lb)	\$3.00	Base Case <sup>1</sup>	\$4.00	\$4.53 <sup>2</sup>	\$5.00	\$6.00
After-Tax NPV <sub>7%</sub> (C\$M) <sup>3</sup>	\$1.00	\$226	\$372	\$520	\$756	\$814	\$1,106
	Base Case <sup>1</sup>	\$320	<b>\$466</b>	\$613	\$850	\$907	\$1,198
	\$1.40	\$411	\$559	\$706	\$943	\$999	\$1,291
	\$1.60	\$505	\$652	\$799	\$1,037	\$1,092	\$1,384
	\$1.64 <sup>2</sup>	\$601	\$750	\$899	<b>\$1,055</b>	\$1,194	\$1,489
	\$1.80	\$597	\$745	\$892	\$1,130	\$1,185	\$1,476

<sup>1</sup> Base case copper and zinc prices are US\$3.50/lb copper and US\$1.20/lb zinc.

<sup>2</sup> Prices are based on February 23, 2022 closing values and assume US\$1,936/oz gold, US\$24.52/oz silver, and 1.27 USD/CAD.

<sup>3</sup> Excluding February 23, 2022 scenarios, US\$1,600/oz gold, US\$22.50/oz silver, and 1.26 USD/CAD is used.

### IRR, Payback and Free Cash Flow Sensitivity Analysis

	Base Case <sup>1</sup>	Copper Price (US\$/lb)				
		\$4.53 <sup>2</sup>	\$3.00	\$4.00	\$5.00	\$6.00
Pre-Tax IRR <sup>(3)</sup>	26%	<b>46%</b>	21%	31%	40%	48%
After-Tax IRR <sup>(3)</sup>	22%	<b>38%</b>	18%	26%	33%	40%
After-Tax Payback (yrs) <sup>(3)</sup>	4.5	<b>2.2</b>	5.6	3.7	2.9	2.3
LOM EBITDA (C\$M) <sup>(3)</sup>	\$2,483	<b>\$4,012</b>	\$2,097	\$2,870	\$3,643	\$4,415
LOM Free Cash Flow (C\$M) <sup>(3)</sup>	\$1,179	<b>\$2,280</b>	\$906	\$1,460	\$2,015	\$2,565

<sup>1</sup> Base case prices are US\$3.50/lb copper, US\$1.20/lb zinc, US\$1,600/oz gold, US\$22.50/oz silver, and 1.26 USD/CAD.

<sup>2</sup> Prices are based on February 23, 2022 closing values and assume US\$1,936/oz gold, US\$24.52/oz silver, and 1.27 USD/CAD.

<sup>3</sup> Excluding February 23, 2022 scenarios, US\$1,600/oz gold, US\$22.50/oz silver, and 1.26 USD/CAD is used.

Probable Mineral Reserves totaled 25.7 Mt at 2.51% CuEq, a 66% reserve conversion rate from the existing 39.1 Mt of Indicated Resources. The 2022 Feasibility Study outlined an 18.4 year mine life, based on a 4,200 throughput rate and an average annual production of 72.8 Mlbs CuEq over the first 15 years of mine life.

See discussion under “Non-GAAP Measures” for definition of “EBITDA” and “Free cash flow”.

On April 14, 2022, the Company filed the independent NI 43-101 technical report titled “*Technical Report on the Feasibility Study for the McIlvenna Bay Project, Saskatchewan Canada*” effective date February 28, 2022 and is available on the Company’s website [www.foranmining.com](http://www.foranmining.com) or under the Company’s profile on SEDAR at [www.sedar.com](http://www.sedar.com).

### *Surface Prep & Exploration Decline*

The underground development associated with the exploration decline is planned to be 1,475 metres in length and is expected to reach the mineralized zone in Q1/23. As at June 30, 2022 approximately 40 meters had been advanced. Upon completion of the exploration decline, Foran plans to extract a 4,400-tonne bulk sample for additional metallurgical testing.

Development work to support the bulk sample program continued throughout the Q2/22, key highlights included:

- Receipt of the final Approval to Operate from the Saskatchewan Ministry of Environment and Environmental Protection Branch.
- Construction of the water containment pond, portal infrastructure and reclamation of the jet grouting work area was completed.
- A hazardous material storage area was established, and the fuel farm was relocated to the portal laydown.

The construction of the exploration decline, surface preparation and purchase of various equipment and infrastructure items could also be used in future production if the project is fully approved for construction. The surface construction associated with the bulk sample program commenced in Q4/21.

## **2) Bigstone**

The Company has a 100% interest in the Bigstone Property, which is comprised of 13 claims totalling 16,117 hectares, oriented north-south to cover roughly 20 km of prospective volcanic stratigraphy.

Some of the claims that comprise the Bigstone Property are subject to a 2% NSR Royalty. The claims are in good standing for a period of between 7 and 20 years.

On December 7, 2020, the Company announced an initial NI 43-101 compliant resource at Bigstone. This represents the second NI 43-101 compliant resource defined by Foran within the Hanson Lake District and could be an important contributor to a long-life mining camp that could be developed in the region. Indicated resources are estimated at 1.98 Mt grading 2.22% CuEq and inferred resources are estimated at 1.88 Mt grading 2.14% CuEq.

### 2022 Activity

#### *Drill results*

On June 28, 2022, the Company announced assay results from 14 holes drilled on the Company’s Bigstone Project, located approximately 25 km west of the McIlvenna Bay deposit.

Key highlights included:

- 75.0m grading 2.1% CuEq, including 20.6m 3.6% CuEq.
- 7.6m grading 1.1% CuEq, including 3.7m grading 1.8% CuEq

Drilling on the Bigstone property during the 2022 summer program will focus on advancing the Marconi prospect, located 500 metres to the east of the Bigstone Deposit.

## OVERALL PERFORMANCE

### SELECTED FINANCIAL INFORMATION

<i>Expressed in thousands of Canadian dollars</i>		June 30, 2022	December 31, 2021
Cash and cash equivalents	\$	47,771	\$ 83,996
Exploration and evaluation assets		114,202	87,654
Total assets		167,879	174,894
Accounts payable and accrued liabilities		4,145	9,619
Deferred share units		3,922	3,330
Total non-current liabilities		847	812
Total liabilities		9,505	14,539

The Company's total assets as at June 30, 2022 were \$167.9 million compared to \$174.9 million as at December 31, 2021, a decrease of \$7.0 million. The major changes in assets comprised of the following:

- Cash and cash equivalents: The decrease from December 31, 2021 was primarily as a result of cash used to fund the exploration and evaluation expenditures and general and administration expenses paid in the period.
- Exploration and evaluation assets: The increase from December 31, 2021 was as a result of the Company's 2022 exploration program on its McIlvenna Bay property. The most significant costs were surface prep and exploration decline costs at \$17.6 million.

The Company's total liabilities as at June 30, 2022 were \$9.5 million compared to \$14.5 million as at December 31, 2021, a decrease of \$5.0 million. The decrease in liabilities as explained below:

- Accounts payable and accrued liabilities: The decrease from December 31, 2021 was due to the timing of exploration activities and associated payments.
- Deferred share units liability: The increase from December 31, 2021 was due to the issuance of units to the Company's CEO and previous Executive Director in accordance with the Company's long-term incentive plans, partially offset by the depreciation of the Company's share price during the six months ended June 30, 2022. Deferred share units ("DSUs") are related to the Company's Long-Term Performance Incentive Plan ("LTIP"), which includes DSUs as one type of award that is issuable under the LTIP. Awards are initially recognized using the market value of the Company's common shares, with the corresponding liability recorded upon recognition. At each period end, the liability is subsequently revalued using the market value of the Company's common shares, while the corresponding increase or decrease associated with the revaluation is recorded in profit or loss. Participants can, at their election, receive either the equivalent number of common shares

in the Company, or the cash equivalent of the fair market value of the DSUs based on a 5-day volume weighted average closing price of the Company's common shares.

In order to maximize ongoing exploration efforts, the Company has not and does not currently intend to pay dividends.

## RESULTS OF OPERATIONS

<i>Expressed in thousands of Canadian dollars</i>				
	Three months ended June 30,		Six months ended June 30,	
	2022	2021	2022	2021
Consulting	\$ 148	\$ 85	\$ 403	\$ 154
Depreciation	34	48	58	85
Directors' fees	60	63	128	79
Investor relations	112	121	273	172
Office and administration	256	77	389	122
Professional fees	193	323	448	429
Salaries and benefits	447	178	982	430
Share-based payments expense	382	751	1,639	1,517
Total general and administration	\$ 1,632	\$ 1,646	\$ 4,320	\$ 2,988
Interest and miscellaneous	(288)	(17)	(390)	(29)
Flow-through share premium	-	(1,594)	-	(2,856)
Revaluation of deferred share units	(591)	1,381	(191)	2,179
Total other (income) expenses	(879)	(230)	(581)	(688)

### Three months ended June 30, 2022:

Details of the expenses and other items are as follows:

- **Consulting fees:** The increase in consulting fees were primarily related to the Company entering a new consulting contract with its CEO and agreeing to compensation in the form of cash. Under the previous consulting agreement, the Company's CEO received compensation in the form of share-based payments only.
- **Office and administration:** The increase in office and administration costs were primarily related to greater employee support costs associated with the increased level of exploration activity and project advancement.
- **Professional fees:** The decrease in professional fees were primarily related to lower corporate advisory fees.
- **Salaries and benefits:** The increase in salaries and benefit costs were primarily related to the additional employees hired to support the greater level of exploration activity and project advancement.
- **Share-based payment expense:** The decrease in share-based payment expense was primarily due to the grant of 400,000 (2021: 3,825,000) stock options at weighted average exercise price of \$2.22 (2021: \$1.12). All share-based payments are subject to certain performance vesting terms and are convertible to the Company's shares or cash upon completion of the vesting requirements as established at grant date.

- Revaluation of deferred share units: The unrealized gain recognized on the DSUs was primarily a result of the Company's stock price decreasing from \$2.75 per share on March 31, 2022, to \$2.39 per share on June 30, 2022.
- Interest and miscellaneous: The increase in interest and miscellaneous was primarily related to interest earned on the Company's cash balance and the receipt of certain rebates.

## Six months ended June 30, 2022:

Details of the expenses and other items are as follows:

- Consulting fees: The increase in consulting fees were primarily related to the Company entering a new consulting contract with its CEO and agreeing to compensation in the form of cash. Under the previous consulting agreement, the Company's CEO received compensation in the form of share-based payments only.
- Directors fees: The increase in directors fees was due to a combination of the addition of new directors to the board and the Company beginning to compensate the directors in cash instead of share-based payments.
- Investor relations: The increase in investor relations costs were primarily related to increased third party advisory services and updates to the Company's website and brand.
- Office and administration: The increase in office and administration costs were primarily related to greater employee support costs associated with the increased level of exploration activity and project advancement.
- Salaries and benefits: The increase in salaries and benefit costs were primarily related to the additional employees hired to support the greater level of exploration activity and project advancement.
- Share-based payment expense: The increase in share-based payment expense was primarily due to the issuance of 324,541 (2021: 538,640) DSUs and 182,500 (2021: nil) restricted share units ("RSUs") to certain key management personnel in accordance with the Company's LTIP. At the time of issue, the DSUs and RSUs had a fair value of \$0.8 million (2021: \$0.5 million) and \$0.4 million (2021: nil), respectively.
- Interest and miscellaneous: The increase in interest and miscellaneous was primarily related to interest earned on the Company's cash balance and the receipt of certain rebates.
- Revaluation of deferred share units: The unrealized gain recognized on the DSUs was primarily a result of the Company's stock price decreasing from \$2.53 per share on December 31, 2021, to \$2.39 per share on June 30, 2022.

## SUMMARY OF QUARTERLY RESULTS

The following table summarizes selected unaudited financial data for the last eight quarters which have been derived from the financial records of the Company.

The Company has increased its activity significantly since November 2020 and is in the midst of constructing an exploration decline and related surface preparation at its McIlvenna Bay deposit. Consequently, general and administration expenses and net losses for periods subsequent to Q3, 2020 are higher than their comparative quarters.

<i>(Expressed in thousands of Canadian dollars, except share information)</i>				
	Q2, 2022	Q1, 2022	Q4, 2021	Q3, 2021
General and administration expenses	1,632	2,688	1,273	2,102
Other (income) and expenses	(879)	298	(322)	(1,662)
Net loss for the period	753	2,986	1,624	440
Net loss per share (basic and diluted)	0.00	0.01	0.00	0.00
Weighted average shares outstanding (basic)	239,197,794	237,998,069	237,332,546	214,732,894

<i>(Expressed in thousands of Canadian dollars, except share information)</i>				
	Q2, 2021	Q1, 2021	Q4, 2020	Q3, 2020
General and administration expenses	1,646	1,342	424	166
Other (income) and expenses	(230)	(458)	1,048	184
Net loss for the period	1,416	884	1,472	350
Net loss per share (basic and diluted)	0.01	0.01	0.01	0.00
Weighted average shares outstanding (basic)	180,603,066	168,649,358	142,650,998	139,939,451

## CASH FLOWS

### Three months ended June 30, 2022:

Cash and cash equivalents decreased by \$16.0 million during the three months ended June 30, 2022, to \$47.8 million, from \$63.8 million as at March 31, 2022. The decrease was primarily a result of \$17.2 million of cash used in investing activities.

The \$1.1 million of cash provided by operating activities consisted of a net change in non-cash working capital of \$2.0 million, partially offset by a net loss of \$0.8 million and items not involving cash of \$0.1 million.

The \$17.2 million of cash used in investing activities consisted of exploration and evaluation expenditures of \$12.9 million, primarily related to the surface prep and exploration decline at McIlvenna Bay and the increase of restricted cash to \$4.3 million, related to obtaining a surety bond to support a possible future reclamation and closure obligation in accordance with the approval to operate permit for the Company's advanced exploration decline program.

The \$0.1 million of cash provided by financing activities consisted of cash received from the exercise of stock options and warrants of \$0.3 million, partially offset by lease payments of \$0.2 million.

## Six months ended June 30, 2022:

Cash and cash equivalents decreased by \$36.2 million during the six months ended June 30, 2022, to \$47.8 million, from \$84.0 million as at December 31, 2021. The decrease was primarily a result of \$35.9 million of cash of used in investing activities.

The \$0.7 million of cash used in operating activities consisted of the net loss of \$3.7 million, partially offset by items not involving cash of \$1.5 million and a net change in non-cash working capital items of \$1.5 million.

The \$35.9 million of cash used in investing activities consisted of exploration and evaluation expenditures of \$31.6 million, primarily related to the surface prep and exploration decline at McIlvenna Bay and the increase of restricted cash of \$4.3 million, related to obtaining a surety bond to support a possible future reclamation and closure obligation in accordance with the approval to operate permit for the Company's advanced exploration decline program.

The \$0.4 million of cash provided by financing activities consisted of cash received from the exercise of stock options and warrants of \$0.7 million, partially offset by lease payments of \$0.3 million.

## LIQUIDITY AND CAPITAL RESOURCES

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has in place a planning and budgeting process to determine the funds required to support the Company's operating requirements as well as its planned capital expenditures. The Company manages its financial resources to ensure that there is sufficient working capital to fund near term planned exploration work and operating expenditures. The Company has considerable discretion to reduce or increase plans or budgets depending on current or projected liquidity. If appropriate, the Company could seek joint venture partners in order to fund or share the funding of its exploration properties to minimize shareholder risk.

The Company does not currently own or have an interest in any producing mineral properties and does not derive any revenues from operations. Operational activities have been funded through private placements and stock option and warrant exercises. As at June 30, 2022, the Company had current assets in excess of current liabilities of \$39.8 million (December 31, 2021: \$71.9 million).

The Company is authorized to issue an unlimited number of common shares, non-voting shares and preference shares with no par value.

The rights, privileges, restrictions and conditions of the non-voting shares are identical to those of the common shares, except that the non-voting shares will not entitle the holder thereof to vote at a shareholder meeting and that the non-voting shares may be converted, at the option of the holder, on a one-to-one basis into common shares. Once a non-voting share is converted into a common share, it shall have all the rights and privileges that attach to the common shares.

The \$100.0 million private placement (the "**Fairfax Placement**") in 2021 with certain affiliates of Fairfax Financial Holdings Limited (collectively, "**Fairfax**") contained restrictions on the conversion of the 27,777,778 non-voting shares held by Fairfax. Such non-voting shares can only be converted to common shares upon a change of control event or upon disposal of the non-voting shares by Fairfax.

The net proceeds from the Fairfax Placement are being used to rapidly advance the development of the McIlvenna Bay Project, further exploration in the Hanson Lake district and for general corporate purposes.

The anticipated use of the proceeds of the Fairfax Placement as described below is based on the best estimates prepared by management of the Company. The Company's project is evolving and not all of the

development steps and associated costs are established at this time. In addition, there may be circumstances where, for sound business reasons, a reallocation of the funds may be necessary. The Company will update the use of the funds and the particular application of these funds in future management's discussion and analysis.

<i>Expressed in thousands of Canadian dollars</i>	Anticipated use of net proceeds	Expenditures to June 30, 2022	Remaining as at June 30, 2022
Development	\$ 19,000	\$ -	\$ 19,000
Surface prep and exploration decline	51,000	33,160	17,840
Exploration & studies	25,000	14,825	10,175
Corporate administration	4,767	2,868	1,899
<b>Total expenditure</b>	<b>\$ 99,767</b>	<b>\$ 50,853</b>	<b>\$ 48,914</b>

The Company obtained a \$14.9 million surety bond to support a possible future reclamation and closure obligation in accordance with the approval to operate permit for the Company's advanced exploration decline program at its McIlvenna Bay project, which in turn is secured by restricted cash in the amount of \$4.3 million.

The Company has no bank debt or banking credit facilities in place. While the Company has been successful in securing financing to date, there can be no assurances that it will be able to do so in the future, therefore, a material uncertainty exists that may cast significant doubt about the Company's ability to continue as a going concern.

## OFF-BALANCE SHEET ARRANGEMENTS

As at the date of this MD&A, except as otherwise disclosed herein, the Company does not have any off-balance sheet arrangements.

## RELATED PARTY TRANSACTIONS

The Company's related party transactions for the three and six months ended June 30, 2022 were as follows:

<i>Expressed in thousands of Canadian dollars</i>	Three months ended June 30,		Six months ended June 30,	
	2022	2021	2022	2021
Short-term benefits <sup>(1)</sup>	\$ 257	\$ 164	\$ 532	\$ 482
Directors' fees <sup>(2)</sup>	60	63	128	79
Consulting fees <sup>(3)</sup>	94	-	188	-
Share-based payments <sup>(4)</sup>	327	613	1,480	1,321
<b>Total</b>	<b>\$ 738</b>	<b>\$ 840</b>	<b>\$ 2,328</b>	<b>\$ 1,882</b>

(1) Short-term benefits consisted of salaries and bonuses for key management personnel.

(2) Directors' fees consist of cash retainers paid to the directors.

(3) Consulting fees consist of fees paid to Myerson Holdings AG, a company controlled by the CEO.

(4) Share-based payment expense consist of RSU's, DSU's and stock options granted to key management personnel.

## SHARE CAPITAL

As at the date of this MD&A, the Company had the following securities issued and outstanding:

- 211,915,837 common shares
- 27,777,778 non-voting shares
- 14,175,000 shares issuable on exercise of stock options
- 24,684,285 shares issuable on exercise of warrants
- 1,633,679 shares issuable on realization of deferred shares units
- 182,500 shares issuable on realization of restricted shares units

## PROPOSED TRANSACTIONS

### *Ontario Teachers Investment*

On August 8, 2022, the Company announced it had entered a non-binding term sheet with Ontario Teachers Pension Plan Board (“Ontario Teachers”), which contemplates a transaction that would have Ontario Teachers’ invest up to \$200 million in the McIlvenna Bay project.

The proposed investment would consist of a \$180 million convertible secured interest-bearing instrument, with interest payable, at the Company’s election, in cash or common shares of the Company. The instrument will be converted into a 19.99% equity interest of an operating subsidiary of the Company, which will hold the McIlvenna Bay project and surrounding properties, upon achieving commercial production and certain other conditions. An additional \$20 million of consideration shall be payable upon the McIlvenna Bay project reaching certain production thresholds.

The proposed investment will be conditional on, among other things, the Company securing a binding commitment for a senior credit facility, execution of joint operating and governance agreements, as well as other conditions customary for a transaction of this nature.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The accompanying condensed consolidated interim financial statements should be read in conjunction with the Company’s audited consolidated financial statements for the year ended December 31, 2021. The same accounting policies are used in the preparation of the accompanying condensed consolidated interim financial statements as those applied in the most recent annual audited consolidated financial statements of the Company, with the following additional policy:

*Restricted share units:* In accordance with the Company’s LTIP, restricted share units (“**RSUs**”) may be granted to directors, officers, employees and consultants of the Company. The fair value of equity-settled RSU’s as calculated with reference to the market value of the Company’s common shares when the RSU is granted, is recognized as an expense, with a corresponding increase in equity, over the vesting period. Performance vesting conditions are taken into account by adjusting the number of RSU’s expected to vest at each reporting date so that, ultimately, the cumulative amount recognized over the vesting period is based on the number of RSU’s that eventually vest. Upon vesting, shares are issued from treasury and the amount related to the equity-settled RSU’s reflected in share-based payments reserve is credited to share capital

In preparing the accompanying condensed consolidated interim financial statements, management has made judgements, estimates and assumptions that affect the application of the Company’s accounting policies and the reported amounts of assets, liabilities, income and expense. Actual results may differ. All estimates and underlying assumptions are reviewed on an ongoing basis. Revisions are recognized in the

period in which the estimates are revised and in any future periods affected. Information about critical judgements and estimates in applying accounting policies that have the most significant effect on amounts recognized in the condensed consolidated interim financial statements are the same as those described in the consolidated annual financial statements for the year ended December 31, 2021.

## **FINANCIAL INSTRUMENTS**

The Company's financial instruments are exposed to certain financial risks which are discussed in detail in Note 9 of the Company's condensed consolidated interim financial statements for the three and six months ended June 30, 2022.

## **RISKS AND UNCERTAINTIES**

### **GOING CONCERN RISK**

The principal risk faced in the advanced exploration stage is the ability to raise the funds required to complete exploration and evaluation and develop a mineral deposit. The Company does not operate any producing properties and as such, is dependent on the ability to raise funds. Although the Company believes it has sufficient access to financial markets to support its intended work plan, failure to do so would result in future work being suspended. While the Company has been successful in securing financing to date, there can be no assurances that it will be able to do so in the future. These uncertainties may cast significant doubt about the Company's ability to continue as a going concern.

### **FINANCIAL INSTRUMENTS RISK**

Financial assets and liabilities consist of cash and cash equivalents, accounts receivable, investments, and accounts payable and accrued liabilities. It is management's opinion that the Company is not exposed to significant interest or credit risks arising from these financial assets and liabilities as all cash and cash equivalents are held at reputable Canadian institutions.

### **ENVIRONMENTAL AND PERMITTING RISK**

The Company's activities involve the application for licenses and permits from government authorities and such activities are governed by various laws and regulations that cover the protection of the environment, land use, exploration, development, co-ordination of operations and infrastructure with third parties engaged in other activities on the lands, taxes, labour standards, occupational health, waste disposal, safety, and other matters. Environmental legislation in Saskatchewan provides restrictions and prohibitions on various substances used or produced in association with certain exploration activities, which if spilt, could potentially impact the environment. A breach of such legislation may result in imposition of fines and penalties in addition to potential cleanup costs. In addition, certain types of activities require approval from the relevant agencies prior to being undertaken. Environmental legislation is evolving in a direction of higher standards and enforcement. The cost of compliance with changes in governmental regulations has the potential to reduce the profitability of future operations.

The Company believes that it is in compliance with all material laws and regulations which currently apply to its activities. There can be no absolute assurance, however, that all permits which the Company may require for exploration activities and land use will be obtainable on reasonable terms or on a timely basis, or that such laws and regulations will not have an adverse effect on any exploration projects that the Company may undertake.

## EXPLORATION RISK

Mineral exploration involves many risks, which even a combination of experience, knowledge and careful evaluation may not be able to overcome. Operations within the Company will be subject to all the hazards and risks normally incidental to exploration, development and production of minerals, any of which could result in work stoppages, damage to property, and possible environmental damage. Unusual or unexpected formations, formation pressures, fires, power outages, labour disruption, impaired access to site, legal or regulatory changes, flooding, explosions, cave-ins, landslides, weather conditions and the inability to obtain suitable or adequate machinery, equipment or labour are other risks involved in extraction operations and the conduct of exploration programs. The Company's exploration activities will be subject to the availability of third-party contractors and equipment. There are also physical risks to the exploration personnel. If any of the Company's additional properties are found to have commercial quantities of mineralization, the Company could be subject to additional risks respecting any development and production activities.

### Mcllvenna Bay Project

The Mcllvenna Bay Project is in the pre-development stage and has a completed feasibility study. The potential development of this mineral property may only follow upon the preparation of detailed engineering plans, access to adequate funding, community support and obtaining of necessary permits, licenses, and approvals, including that of the Board of Directors. Substantial expenditures are required to develop the mining and processing facilities and the infrastructure at the Mcllvenna Bay Project.

### Other properties

All properties other than the Mcllvenna Bay project are in the exploration stage. The potential development of these mineral properties may only follow upon obtaining satisfactory exploration results, receipt of positive engineering studies, access to adequate funding, community support and all necessary permits, licenses, and approvals, including that of the Board of Directors. Mineral exploration and development involve a high degree of risk and few properties which are explored are ultimately developed into producing mines. The long-term profitability of the Company's operations will be in part directly related to the cost and success of its exploration programs, which may be affected by a number of factors beyond the Company's control.

## COMMODITY PRICE RISK

Factors beyond the control of the Company may affect the market price and marketability of any ore or minerals discovered at and produced from the Company's properties. Metal prices are subject to significant fluctuation and are affected by numerous factors beyond the Company's control including international economic, financial and political events, global or regional supply and demand patterns and speculative activities. The effect of these factors on the Company's operations cannot accurately be predicted.

## LIQUIDITY OF COMMON SHARES

There can be no assurance that an active and liquid market for the Company's common shares will continue to exist, and investors may find it difficult to resell their common shares. In addition, trading in the common shares of the Company may be halted from time to time.

## GLOBAL PANDEMIC RISK (COVID-19)

In March 2020, the World Health Organization declared the spread of a coronavirus COVID-19 a global pandemic. This ongoing contagious disease outbreak has adversely affected workforces, economies, and financial markets globally, leading to an economic downturn. While the full impact of COVID-19 on the

global economy is uncertain, continued rapid spread of COVID-19 may have an adverse effect on the Company's financing capabilities. The extent to which COVID-19 may impact the Company's business will depend on future developments such as the geographic spread of the disease, the duration of the outbreak, travel restrictions and social distancing, business closures or business disruptions, and the effectiveness of actions taken in Canada, the United States and other countries to contain and treat the disease. Although it is not possible to reliably estimate the length or severity of these developments and their financial impact, this could have a significant adverse impact on the Company's financial position and results of operations for future periods.

## NON-GAAP MEASURES

This MD&A includes certain terms or performance measures commonly used in the mining industry that are not defined under IFRS, including copper equivalent, EBITDA and free cash flow. Non-GAAP measures do not have any standardized meaning prescribed under IFRS and, therefore, they may not be comparable to similar measures employed by other companies. The Company discloses these non-GAAP measures because it understands that certain investors use this information to determine the Company's ability to generate earnings and cash flows for use in investing and other activities. The Company believes that conventional measures of performance prepared in accordance with IFRS, do not fully illustrate the ability of mines to generate cash flows. The measures, as determined under IFRS, are not necessarily indicative of operating profit or cash flows from operating activities. Non-GAAP financial measures should not be considered in isolation as a substitute for measures of performance prepared in accordance with IFRS and are not necessarily indicative of operating costs, operating profit or cash flows presented under IFRS.

The following is a description of the non-GAAP financial measures used in this MD&A:

- *EBITDA* is a non-GAAP financial measure calculated as earnings before interest, taxes, depreciation, and amortization.
- *Free cash flow* is a non-GAAP financial measure calculated as EBITDA less taxes less property, plant, and equipment additions.

## QUALIFIED PERSON

Mr. Roger March, P.Ge., Senior Geoscientist for the Company and a Qualified Person within the meaning of NI 43-101, has reviewed and approved the technical information in this MD&A.