

# **F O R A N**

**Management's Discussion and Analysis**

**For three months ended March 31, 2022 and 2021**

## TABLE OF CONTENTS

NATURE OF BUSINESS .....	3
OUTLOOK .....	3
RECENT EVENTS AND DEVELOPMENTS.....	4
MINERAL PROPERTIES.....	4
OVERALL PERFORMANCE.....	8
SELECTED FINANCIAL INFORMATION .....	8
RESULTS OF OPERATIONS .....	9
SUMMARY OF QUARTERLY RESULTS .....	10
CASH FLOWS .....	11
LIQUIDITY AND CAPITAL RESOURCES.....	11
OFF-BALANCE SHEET ARRANGEMENTS .....	12
RELATED PARTY TRANSACTIONS.....	12
SHARE CAPITAL .....	12
PROPOSED TRANSACTIONS.....	12
CRITICAL ACCOUNTING POLICIES AND ESTIMATES .....	13
FINANCIAL INSTRUMENTS .....	13
RISKS AND UNCERTAINTIES .....	13
GOING CONCERN RISK .....	13
FINANCIAL INSTRUMENTS RISK .....	13
ENVIRONMENTAL AND PERMITTING RISK.....	14
EXPLORATION RISK .....	14
COMMODITY PRICE RISK.....	15
LIQUIDITY OF COMMON SHARES.....	15
GLOBAL PANDEMIC RISK (COVID-19).....	15
NON-GAAP MEASURES .....	15
QUALIFIED PERSON.....	16

This Management's Discussion and Analysis ("**MD&A**") of the financial position and results of operations for Foran Mining Corporation (the "**Company**" or "**Foran**") should be read in conjunction with the audited consolidated financial statements of the Company as at and for the year ended December 31, 2021 and unaudited condensed consolidated interim financial statements for the three months ended March 31, 2022 and the related notes thereto, which have been prepared using accounting policies consistent with International Financial Reporting Standards ("**IFRS**") as issued by the International Accounting Standards Board ("**IASB**"). For further information on the Company, reference should be made to its public filings on SEDAR at [www.sedar.com](http://www.sedar.com) or the Company's website at [www.foranmining.com](http://www.foranmining.com).

This MD&A is prepared by management and approved by the Board of Directors as of May 26, 2022. The discussion covers the three months ended March 31, 2022 ("**Q1 2022**" or the "**Quarter**") and the subsequent period up to the date of issuance of this MD&A. All amounts are stated in Canadian dollars unless otherwise indicated.

This MD&A may contain forward-looking statements that reflect management's current expectations with regards to future events. By their nature, these statements involve risk and uncertainties, many of which are beyond the Company's control. Actual results may differ materially from those expressed in such forward-looking statements. Readers are cautioned not to place undue reliance on these statements. The Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

## NATURE OF BUSINESS

The Company was originally incorporated under the laws of British Columbia ("**BC**") on June 21, 1989. The Company is a reporting issuer in BC, Alberta, Ontario, New Brunswick, Nova Scotia and Newfoundland and Labrador. The Company's common shares are traded on the TSX Venture Exchange under the symbol "FOM". The Company's principal business activity is the acquisition, exploration and development of mineral properties with the objective of discovering mineral reserves and the development of an operating mine. The Company's flagship property is its 100% owned McIlvenna Bay property in Saskatchewan, Canada, 65 kilometres ("**km**") west of Flin Flon, Manitoba.

To date the Company has not generated any revenues.

## OUTLOOK

Foran is presently in the pre-development stage after recently announcing the results from a Feasibility Study for the McIlvenna Bay project ("**McIlvenna Bay**"). McIlvenna Bay is a copper ("**Cu**") - zinc ("**Zn**") - gold ("**Au**") - silver ("**Ag**") rich volcanic hosted massive sulphide deposit intended to be the center of a new mining camp in a prolific district that has already been producing for 100 years.

Foran's objective is to build McIlvenna Bay based on the Company's carbon neutrality goals and initiatives, part of a broader mission to create a blueprint for responsible mining that is upheld as leading practice globally. Foran is committed to creating value for all stakeholders, which includes working with and supporting local communities, providing safe employment, ensuring diversity and equality, enhancing biodiversity, and not contributing to climate change. To December 31, 2021, all carbon emissions from exploration have been offset.

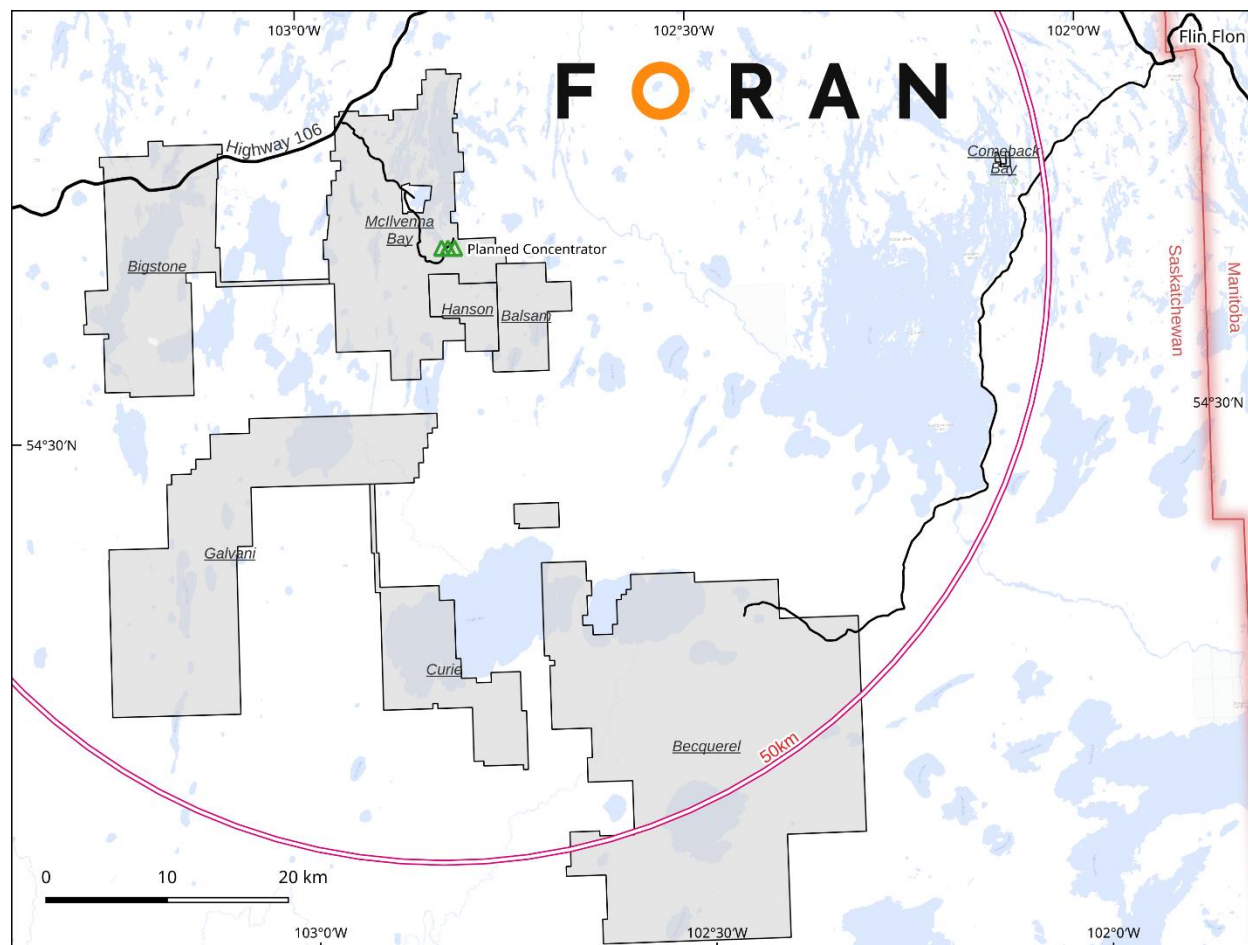
## RECENT EVENTS AND DEVELOPMENTS

- On May 16, 2022, the Company announced the appointment of Gilbert Lamarche as Vice President, Technical Services. Mr. Lamarche has over 20 years of experience in the mining industry in both technical services and operational capacities.
- On February 28, 2022, the Company announced the results from a Feasibility Study on its McIlvenna Bay project. Highlights included an after-tax NPV<sup>(7%)</sup> of \$1.06 billion and IRR of 46%, at spot prices, based on Probable Mineral Reserves of 25.7 million tonnes (“Mt”) at 2.51% copper equivalent (“CuEq”), which represents a 66% reserve conversion rate from the existing 39.1Mt of Indicated Resources and an initial 18-year reserve life.
- On February 15, 2022, the Company announced it had received initial permits for a proposed exploration decline as part of its pre-development program at its McIlvenna Bay project.
- On January 31, 2022, the Company announced the appointment of Brad Wall to its Advisory Board. Mr. Wall served as the Premier of Saskatchewan from November 2007 to February 2018.
- On January 4, 2022, the Company announced the appointment of David K. Bernier as Chief Operating Officer. Mr. Bernier was previously the Canada Country Manager for Pan American Silver Corp. responsible for managing its multiple operations in the Timmins Region.
- From January 2022 to March 2022, the Company completed a drill program of over 3,500 meters at its regional targets in the McIlvenna Bay area, along with some additional shallow geotechnical drilling at the McIlvenna Bay deposit.

## MINERAL PROPERTIES

As of the date of this MD&A, the Company has eight properties in Saskatchewan comprising a total of 96 mining claims covering approximately 147,184 hectares (“ha”), located between 15 and 102 km west of Flin Flon, Manitoba. All tenements are within 63 km of the McIlvenna Bay deposit where a centralized processing facility is proposed.

Four properties are higher priority, the McIlvenna Bay Property, which contains the McIlvenna Bay deposit, and three adjacent properties Hanson, Balsam and Bigstone, all of which occur at the western limit of the Flin Flon Greenstone Belt. All four properties are underlain by prospective felsic volcanic stratigraphy that hosts variably significant volcanic-hosted massive sulphide (“VHMS”) styles of alteration and mineralization. The Comeback Bay property, also located in Saskatchewan, is of lower priority but has both precious and base metal VHMS potential within the western limit of the Flin Flon Arc Assemblage (Birch Lake Belt).



Further details on the Company's significant properties are as follows:

## 1) Mcllvanna Bay Property

The Company has a 100% interest in the Mcllvanna Bay Property in east-central Saskatchewan. The Mcllvanna Bay Property consists of 38 claims covering a total of 20,907 ha. The Mcllvanna Bay deposit is located on the Mcllvanna Bay Property, approximately one km south of Hanson Lake, Saskatchewan, 375km northeast of Saskatoon, Saskatchewan and 65km west south-west of Flin Flon, Manitoba. The Mcllvanna Bay deposit is linked to Flin Flon, Manitoba by 85km of highway followed by 18km of unsealed secondary road.

The Mcllvanna Bay deposit was discovered in 1988 and includes two distinct styles of VHMS mineralization which include massive to semi-massive sulphides and copper stockwork. Since 2011, the Company has been working to advance the Mcllvanna Bay deposit through continued exploration, resource definition and environmental and engineering studies.

Some of the claims that make up the Mcllvanna Bay Property are subject to a Net Tonnage Royalty of \$0.75 per tonne of ore extracted.

Cameco Corporation and BHP Billiton collectively hold a 1% Net Smelter Return royalty interest on Mcllvanna Bay, which can be repurchased by the Company at any time for \$1 million.

The claims that comprise the McIlvenna Bay Property are in good standing for periods between 8 and 21 years.

## 2022 Activity

### *Feasibility Study*

On February 28, 2022, the Company announced results from a Feasibility Study (the “2022 Feasibility Study”). Highlight financial metrics from the 2022 Feasibility Study included the following:

- Pre-tax NPV of \$1.49 billion (after-tax NPV \$1.1 billion) and pre-tax IRR of 46% (after-tax IRR 38%) with an after-tax payback period of 2.2 years, with metal prices and foreign exchange rates as at February 23, 2022.
- Life-of-mine EBITDA of \$4.0 billion and Free Cash Flow of \$2.3 billion with metal prices and foreign exchange rates as at February 23, 2022.

### **Pre-Tax NPV Sensitivity Analysis**

	<u>Zinc Price</u>	<u>Copper Price (US\$/lb)</u>					
	<u>(US\$/lb)</u>	<b>\$3.00</b>	<b>Base Case<sup>1</sup></b>	<b>\$4.00</b>	<b>Current<sup>2</sup></b>	<b>\$5.00</b>	<b>\$6.00</b>
Pre-Tax NPV <sub>7%</sub> (C\$M) <sup>3</sup>	\$1.00	\$347	\$550	\$753	\$1,078	\$1,159	\$1,565
	Base Case <sup>1</sup>	\$475	<b>\$678</b>	\$881	\$1,208	\$1,287	\$1,694
	\$1.40	\$603	\$806	\$1,010	\$1,338	\$1,416	\$1,822
	\$1.60	\$732	\$935	\$1,138	\$1,467	\$1,544	\$1,950
	Current <sup>2</sup>	\$865	\$1,070	\$1,276	<b>\$1,493</b>	\$1,686	\$2,096
	\$1.80	\$860	\$1,063	\$1,266	\$1,597	\$1,672	\$2,079

<sup>1</sup> Base case copper and zinc prices are US\$3.50/lb copper and US\$1.20/lb zinc.

<sup>2</sup> Current copper and zinc prices are US\$4.53/lb copper and US\$1.64/lb zinc. Under these scenarios US\$1,936/oz gold, US\$24.52/oz silver, and 1.27 USD/CAD is used. Current prices are based on February 23, 2022, closing values.

<sup>3</sup> Excluding current price scenarios, US\$1,600/oz gold, US\$22.50/oz silver, and 1.26 USD/CAD is used.

### **After-Tax NPV Sensitivity Analysis**

	<u>Zinc Price</u>	<u>Copper Price (US\$/lb)</u>					
	<u>(US\$/lb)</u>	<b>\$3.00</b>	<b>Base Case<sup>1</sup></b>	<b>\$4.00</b>	<b>Current<sup>2</sup></b>	<b>\$5.00</b>	<b>\$6.00</b>
After-Tax NPV <sub>7%</sub> (C\$M) <sup>3</sup>	\$1.00	\$226	\$372	\$520	\$756	\$814	\$1,106
	Base Case <sup>1</sup>	\$320	<b>\$466</b>	\$613	\$850	\$907	\$1,198
	\$1.40	\$411	\$559	\$706	\$943	\$999	\$1,291
	\$1.60	\$505	\$652	\$799	\$1,037	\$1,092	\$1,384
	Current <sup>2</sup>	\$601	\$750	\$899	<b>\$1,055</b>	\$1,194	\$1,489
	\$1.80	\$597	\$745	\$892	\$1,130	\$1,185	\$1,476

<sup>1</sup> Base case copper and zinc prices are US\$3.50/lb copper and US\$1.20/lb zinc.

<sup>2</sup> Current copper and zinc prices are US\$4.53/lb copper and US\$1.64/lb zinc. Under these scenarios US\$1,936/oz gold, US\$24.52/oz silver, and 1.27 USD/CAD is used. Current prices are based on February 23, 2022, closing values.

<sup>3</sup> Excluding current price scenarios, US\$1,600/oz gold, US\$22.50/oz silver, and 1.26 USD/CAD is used.

**IRR, Payback and Free Cash Flow Sensitivity Analysis**

	Base Case <sup>1</sup>	Current <sup>2</sup>	Copper Price (US\$/lb)			
			\$3.00	\$4.00	\$5.00	\$6.00
Pre-Tax IRR	26%	<b>46%</b>	21%	31%	40%	48%
After-Tax IRR	22%	<b>38%</b>	18%	26%	33%	40%
After-Tax Payback (yrs)	4.5	<b>2.2</b>	5.6	3.7	2.9	2.3
LOM EBITDA (C\$M)	\$2,483	<b>\$4,012</b>	\$2,097	\$2,870	\$3,643	\$4,415
LOM Free Cash Flow (C\$M)	\$1,179	<b>\$2,280</b>	\$906	\$1,460	\$2,015	\$2,565

<sup>1</sup> Base case prices are US\$3.50/lb copper, US\$1.20/lb zinc, US\$1,600/oz gold, US\$22.50/oz silver, and 1.26 USD/CAD.

<sup>2</sup> Current prices are US\$4.53/lb copper, US\$1.64/lb zinc, US\$1,936/oz gold, US\$24.52/oz silver, and 1.27 USD/CAD. Current prices are based on February 23, 2022, closing values.

<sup>3</sup> Excluding the current price scenario, US\$1.20/lb zinc, US\$1,600/oz gold, US\$22.50/oz silver, and 1.26 USD/CAD is used.

Probable Mineral Reserves totaled 25.7 Mt at 2.51% CuEq, a 66% reserve conversion rate from the existing 39.1 Mt of Indicated Resources. The 2022 Feasibility Study outlined an 18.4 year mine life, based on a 4,200 throughput rate and an average annual production of 72.8 Mlbs CuEq over the first 15 years of mine life.

On February 11, 2022, the Company filed the independent NI 43-101 technical report titled “(Amended and Restated) Technical Report for the 2021 Mineral Resource Estimate on the McIlvenna Bay Project Saskatchewan Canada” dated January 31<sup>st</sup>, 2022 and is available on the Company’s website [www.foranmining.com](http://www.foranmining.com) or under the Company’s profile on SEDAR at [www.sedar.com](http://www.sedar.com).

*Surface Prep & Exploration Decline*

Ongoing development work to support the bulk sample program continued throughout the quarter. Foran is expecting receipt of the final Approval to Operate from the Saskatchewan Ministry of Environment and Environmental Protection Branch in Q2 2022.

During the first quarter of 2022, the box cut, initial evacuation underground, jet grouting of the sandstone layer from surface, rock pad lining and roadways were completed. Underground development activities are on standby until construction of the water containment pond is completed, as expected, in May of 2022.

The underground development associated with the exploration decline is planned to be 1,475 metres in length and is expected to reach the mineralized zone in the second half of 2022. Upon completion of the exploration decline, Foran plans to extract a 4,400-tonne bulk sample for additional metallurgical testing.

The construction of the exploration decline, surface preparation and purchase of various equipment and infrastructure items could also be used in future production if the project is fully approved for construction. The surface construction associated with the bulk sample program commenced in Q4/21.

**2) Bigstone**

The Company has a 100% interest in the Bigstone Property, which is comprised of 13 claims totalling 16,117 hectares, oriented north-south to cover roughly 20 km of prospective volcanic stratigraphy. Some of the claims that comprise the Bigstone Property are subject to a 2% NSR Royalty. The claims are in good standing for a period of between 7 and 20 years.

On December 7, 2020, the Company announced an initial NI 43-101 compliant resource at Bigstone. This represents the second NI 43-101 compliant resource defined by Foran within the Hanson Lake

District and could be an important contributor to a long-life mining camp that could be developed in the region. Indicated resources are estimated at 1.98Mt grading 2.22% CuEq and inferred resources are estimated at 1.88Mt grading 2.14% CuEq.

On February 11, 2022, the Company filed an amended independent NI 43-101 technical report titled “(Amended and Restated) Technical Report on the Bigstone Project, East Central Saskatchewan, Canada” which did not change the mineral resource estimates, conclusions and recommendations provided in the original report dated January 21, 2021. The amended independent NI 42-101 technical report is available on the Company’s website [www.foranmining.com](http://www.foranmining.com) or under the Company’s profile on SEDAR at [www.sedar.com](http://www.sedar.com).

## OVERALL PERFORMANCE

### SELECTED FINANCIAL INFORMATION

<i>Expressed in thousands of Canadian dollars</i>	March 31, 2022	December 31, 2021
Cash and cash equivalents	\$ 63,841	\$ 83,996
Exploration and evaluation assets	103,356	87,654
Total assets	170,649	174,894
Accounts payable and accrued liabilities	6,345	9,619
Deferred share units	4,513	3,330
Total non-current liabilities	683	812
Total liabilities	12,183	14,539

The Company’s total assets as at March 31, 2022 were \$170.6 million compared to \$174.9 million as at December 31, 2021, a decrease of \$4.3 million. The major changes in assets comprised of the following:

- Cash and cash equivalents: The decrease from December 31, 2021 was primarily as a result of cash used to fund the exploration and evaluation expenditures and general and administration expenses paid in the period.
- Exploration and evaluation assets: The increase from December 31, 2021 was as a result of the Company’s 2022 exploration program on its McIlvenna Bay property. The most significant costs were surface prep and exploration decline costs at \$11.6 million.

The Company’s total liabilities as at March 31, 2022 were \$12.2 million compared to \$14.5 million as at December 31, 2021, a decrease of \$2.3 million. The decrease in liabilities as explained below:

- Accounts payable and accrued liabilities: The decrease from December 31, 2021 was due to the timing of exploration activities and associated payments.
- Deferred share units liability: The increase from December 31, 2021 was due to the issuance of units to the Company’s CEO and previous Executive Director in accordance with the Company’s long-term incentive plans and the appreciation of the Company’s share price during Q1 2022. Deferred share units (“DSUs”) are related to the Company’s Long-Term Performance Incentive Plan (“LTIP”), which includes DSUs as one type of award that is issuable under the LTIP. Awards are initially recognized using the market value of the Company’s common shares, with the corresponding liability recorded upon recognition. At each period end, the liability is subsequently revalued using the market value of the Company’s common shares, while the corresponding



increase or decrease associated with the revaluation is recorded in profit or loss. Participants can, at their election, receive either the equivalent number of common shares in the Company, or the cash equivalent of the fair market value of the DSUs based on a 5-day volume weighted average closing price of the Company's common shares.

In order to maximize ongoing exploration efforts, the Company has not and does not currently intend to pay dividends.

## RESULTS OF OPERATIONS

<i>Expressed in thousands of Canadian dollars</i>		Three months ended March 31,	
		2022	2021
Consulting	\$	255	\$ 85
Depreciation		24	37
Directors' fees		68	-
Investor relations		161	51
Office and administration		133	45
Professional fees		255	106
Salaries and benefits		535	252
Share-based payment expense		1,257	766
<b>Total general and administration</b>	<b>\$</b>	<b>2,688</b>	<b>\$ 1,342</b>
Interest and miscellaneous	\$	(102)	\$ (12)
Flow-through share premium		-	(1,262)
Revaluation of deferred share units		400	816
<b>Total other (income) expenses</b>	<b>\$</b>	<b>298</b>	<b>\$ (458)</b>

### Three months ended March 31, 2022:

Details of the expenses and other items are as follows:

- **Consulting fees:** The increase in consulting fees were primarily related to the Company entering a new consulting contract with its CEO and agreeing to compensation in the form of cash. Under the previous consulting agreement, the Company's CEO received compensation in the form of share-based payments only.
- **Directors fees:** The increase in directors fees was due to a combination of the addition of new directors to the board and the Company agreeing to compensate the directors in cash instead of share-based payments.
- **Investor relations:** The increase in investor relations costs were primarily related to increased third party advisory services and updates to the Company's website and brand.
- **Office and administration:** The increase in office and administration costs were primarily related to greater employee support costs associated with the increased level of exploration activity and project advancement.
- **Professional fees:** The increase in professional fees were primarily related to higher legal, audit and corporate advisory fees due to the increased operational and corporate activities.

- **Salaries and benefits:** The increase in salaries and benefit costs were primarily related to the additional employees hired to support the greater level of exploration activity and project advancement.
- **Share-based payment expense:** The increase in share-based payment expense was primarily due to the issuance of 324,541 (2021: 538,640) DSUs and 182,500 (2021: nil) RSUs to certain key management personnel in accordance with their LTIP and the grant of 2,375,000 (2021: 200,000) stock options. At the time of issue, the DSUs and RSUs had a fair value of \$0.8 million (2021: \$0.5 million) and \$0.4 million (2021: nil), respectively, and the weighted average exercise price of the options granted was \$2.35 (2021: \$1.05). All share-based payments are subject to certain performance vesting terms and are convertible to the Company's shares or cash upon completion of the vesting requirements.
- **Revaluation of deferred share units:** The unrealized loss recognized on the DSUs was primarily a result of the Company's stock price increasing from \$2.53 per share on December 31, 2021, to \$2.75 per share on March 31, 2022.

## SUMMARY OF QUARTERLY RESULTS

The following table summarizes selected unaudited financial data for the last eight quarters which have been derived from the financial records of the Company.

The Company has increased its activity significantly since November 2020 and is in the midst of constructing an exploration decline and related surface preparation at its McIlvenna Bay deposit. Consequently, general and administration expenses and net losses for periods subsequent to Q3, 2020 are higher than their comparative quarters. The increased net loss in 2021 was partially offset by a flow-through recovery as the company incurred qualifying expenditures.

<i>(Expressed in thousands of Canadian dollars, except share information)</i>	Q1, 2022	Q4, 2021	Q3, 2021	Q2, 2021
General and administration expenses	2,688	1,273	2,102	1,645
Other (income) and expenses	298	(322)	(1,662)	(230)
Net loss for the period	2,986	1,624	440	1,415
Net loss per share (basic and diluted)	0.01	0.00	0.00	0.01
Weighted average shares outstanding (basic)	237,998,069	237,332,546	214,732,894	180,603,066

<i>(Expressed in thousands of Canadian dollars, except share information)</i>	Q1, 2021	Q4, 2020	Q3, 2020	Q2, 2020
General and administration expenses	1,342	424	166	235
Other (income) and expenses	(458)	1,048	184	64
Net loss for the period	884	1,472	350	299
Net loss per share (basic and diluted)	0.01	0.01	0.00	0.00
Weighted average shares outstanding (basic)	168,649,358	142,650,998	139,939,451	137,754,836

## CASH FLOWS

### Three months ended March 31, 2022:

Cash and cash equivalents decreased by \$20.2 million during the three months ended March 31, 2022, from \$84.0 million at December 31, 2021 to \$63.8 million at March 31, 2022. The decrease was primarily a result of cash of \$18.6 million used in investing activities.

The cash of \$1.8 million used in operating activities consisted of the net loss of \$3.0 million and a net change in non-cash working capital items of \$0.5 million, offset by items not involving cash of \$1.7 million.

The cash of \$18.6 million used in investing activities consisted of exploration and evaluation asset expenditures of \$18.6 million, primarily related to the surface prep and exploration decline.

The cash of \$0.3 million provided by financing activities consisted of cash received from the exercise of stock options and warrants of \$0.4 million, partially offset by \$0.1 million in lease payments.

## LIQUIDITY AND CAPITAL RESOURCES

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they fall due. The Company has in place a planning and budgeting process to determine the funds required to support the Company's operating requirements as well as its planned capital expenditures. The Company manages its financial resources to ensure that there is sufficient working capital to fund near term planned exploration work and operating expenditures. The Company has considerable discretion to reduce or increase plans or budgets depending on current or projected liquidity. If appropriate, the Company could seek joint venture partners in order to fund or share the funding of its exploration properties to minimize shareholder risk.

The Company does not currently own or have an interest in any producing mineral properties and does not derive any revenues from operations. Operational activities have been funded through private placements and stock option and warrant exercises. At March 31, 2022, the Company had current assets in excess of current liabilities of \$54.5 million (December 31, 2021: \$71.9 million).

The Company is authorized to issue an unlimited number of common shares, non-voting shares and preference shares with no par value.

The rights, privileges, restrictions and conditions of the non-voting shares are identical to those of the common shares, except that the non-voting shares will not entitle the holder thereof to vote at a shareholder meeting and that the non-voting shares may be converted, at the option of the holder, on a one-to-one basis into common shares. Once a non-voting share is converted into a common share, it shall have all the rights and privileges that attach to the common shares.

The \$100.0 million private placement (the "**Fairfax Placement**") in 2021 with certain affiliates of Fairfax Financial Holdings Limited (collectively, "**Fairfax**") contained restrictions on the conversion of the 27,777,778 non-voting shares held by Fairfax. Such non-voting shares can only be converted to common shares upon a change of control event or upon disposal of the non-voting shares by Fairfax.

The net proceeds from the Fairfax Placement will be used to rapidly advance the development of the McIlvenna Bay Project, further exploration in the Hanson Lake district and for general corporate purposes.

The anticipated use of the proceeds of the Fairfax Placement as described below is based on the best estimates prepared by management of the Company. The Company's project is evolving and not all of the development steps and associated costs are established at this time. In addition, there may be circumstances where, for sound business reasons, a reallocation of the funds may be necessary. The

Company will update the use of the funds and the particular application of these funds in future management's discussion and analysis.

<i>Expressed in thousands of Canadian dollars</i>	Anticipated use of net proceeds	Expenditures to March 31, 2022	Remaining as at March 31, 2022
Development	\$ 29,000	\$ -	\$ 29,000
Surface prep and exploration decline	51,000	27,528	23,472
Exploration & Studies	15,000	10,280	4,720
Corporate administration	4,767	1,860	2,907
<b>Total expenditure</b>	<b>\$ 99,767</b>	<b>\$ 39,668</b>	<b>\$ 60,099</b>

The Company has no bank debt or banking credit facilities in place. While the Company has been successful in securing financing to date, there can be no assurances that it will be able to do so in the future, therefore, a material uncertainty exists that may cast significant doubt about the Company's ability to continue as a going concern.

## OFF-BALANCE SHEET ARRANGEMENTS

As at the date of this MD&A, the Company does not have any off-balance sheet arrangements.

## RELATED PARTY TRANSACTIONS

The Company's related party transactions for the three months ended March 31, 2022 were as follows:

<i>Expressed in thousands of Canadian dollars</i>	Three months ended March 31,	
	2022	2021
Short-term benefits <sup>(1)</sup>	\$ 275	\$ 277
Directors' fees <sup>(2)</sup>	68	-
Consulting fees <sup>(3)</sup>	94	15
Share-based payment expense <sup>(4)</sup>	1,153	708
<b>Total</b>	<b>\$ 1,590</b>	<b>\$ 1,000</b>

- Short-term benefits consisted of salaries and bonuses for key management personnel.
- Directors' fees consist of cash retainers paid to the directors.
- Consulting fees consist of fees paid to Myerson Holdings AG, a company controlled by the CEO.
- Share-based payment expense consist of RSU's, DSU's and the fair value of stock options that had been granted to key management personnel.

## SHARE CAPITAL

As at the date of this MD&A, the Company had the following securities issued and outstanding:

- 211,616,921 common shares
- 27,777,778 non-voting shares
- 14,316,666 shares issuable on exercise of stock options
- 24,684,285 shares issuable on exercise of warrants
- 1,640,930 shares issuable on realization of deferred shares units
- 182,500 shares issuable on realization of restricted shares units

## PROPOSED TRANSACTIONS

As of the date of this MD&A, there were no proposed transactions.

## CRITICAL ACCOUNTING POLICIES AND ESTIMATES

The accompanying condensed consolidated interim financial statements should be read in conjunction with the Company's audited consolidated financial statements for the year ended December 31, 2021. The same accounting policies are used in the preparation of the accompanying condensed consolidated interim financial statements as those applied in the most recent annual audited consolidated financial statements of the Company, with the following additional policy:

*Restricted share units:* In accordance with the Company's LTIP, restricted share units ("RSUs") may be granted to directors, officers, employees and consultants of the Company. The fair value of equity-settled RSU's as calculated with reference to the market value of the Company's common shares when the RSU is granted, is recognized as an expense, with a corresponding increase in equity, over the vesting period. Performance vesting conditions are taken into account by adjusting the number of RSU's expected to vest at each reporting date so that, ultimately, the cumulative amount recognized over the vesting period is based on the number of RSU's that eventually vest. Upon vesting, shares are issued from treasury and the amount related to the equity-settled RSU's reflected in share-based payments reserve is credited to share capital

In preparing the accompanying condensed consolidated interim financial statements, management has made judgements, estimates and assumptions that affect the application of the Company's accounting policies and the reported amounts of assets, liabilities, income and expense. Actual results may differ. All estimates and underlying assumptions are reviewed on an ongoing basis. Revisions are recognized in the period in which the estimates are revised and in any future periods affected. Information about critical judgements and estimates in applying accounting policies that have the most significant effect on amounts recognized in the condensed consolidated interim financial statements are the same as those described in the consolidated annual financial statements for the year ended December 31, 2021.

## FINANCIAL INSTRUMENTS

The Company's financial instruments are exposed to certain financial risks which are discussed in detail in Note 8 of the Company's condensed consolidated interim financial statements for the three months ended March 31, 2022.

## RISKS AND UNCERTAINTIES

### GOING CONCERN RISK

The principal risk faced in the advanced exploration stage is the ability to raise the funds required to complete exploration and evaluation and develop a mineral deposit. The Company does not operate any producing properties and as such, is dependent on the ability to raise funds. Although the Company believes it has sufficient access to financial markets to support its intended work plan, failure to do so would result in future work being suspended. While the Company has been successful in securing financing to date, there can be no assurances that it will be able to do so in the future. These uncertainties may cast significant doubt about the Company's ability to continue as a going concern.

### FINANCIAL INSTRUMENTS RISK

Financial assets and liabilities consist of cash and cash equivalents, accounts receivable, investments, and accounts payable and accrued liabilities. It is management's opinion that the Company is not exposed to significant interest or credit risks arising from these financial assets and liabilities as all cash and cash equivalents are held at reputable Canadian institutions.

## **ENVIRONMENTAL AND PERMITTING RISK**

The Company's activities involve the application for licenses and permits from government authorities and such activities are governed by various laws and regulations that cover the protection of the environment, land use, exploration, development, co-ordination of operations and infrastructure with third parties engaged in other activities on the lands, taxes, labour standards, occupational health, waste disposal, safety, and other matters. Environmental legislation in Saskatchewan provides restrictions and prohibitions on various substances used or produced in association with certain exploration activities, which if spilt, could potentially impact the environment. A breach of such legislation may result in imposition of fines and penalties in addition to potential cleanup costs. In addition, certain types of activities require approval from the relevant agencies prior to being undertaken. Environmental legislation is evolving in a direction of higher standards and enforcement. The cost of compliance with changes in governmental regulations has the potential to reduce the profitability of future operations.

The Company believes that it is in compliance with all material laws and regulations which currently apply to its activities. There can be no absolute assurance, however, that all permits which the Company may require for exploration activities and land use will be obtainable on reasonable terms or on a timely basis, or that such laws and regulations will not have an adverse effect on any exploration projects that the Company may undertake.

## **EXPLORATION RISK**

Mineral exploration involves many risks, which even a combination of experience, knowledge and careful evaluation may not be able to overcome. Operations within the Company will be subject to all the hazards and risks normally incidental to exploration, development and production of minerals, any of which could result in work stoppages, damage to property, and possible environmental damage. Unusual or unexpected formations, formation pressures, fires, power outages, labour disruption, impaired access to site, legal or regulatory changes, flooding, explosions, cave-ins, landslides, weather conditions and the inability to obtain suitable or adequate machinery, equipment or labour are other risks involved in extraction operations and the conduct of exploration programs. The Company's exploration activities will be subject to the availability of third-party contractors and equipment. There are also physical risks to the exploration personnel. If any of the Company's additional properties are found to have commercial quantities of mineralization, the Company could be subject to additional risks respecting any development and production activities.

### Mcllvenna Bay Project

The Mcllvenna Bay Project is in the pre-development stage and has a completed feasibility study. The potential development of this mineral property may only follow upon the preparation of detailed engineering plans, access to adequate funding, community support and obtaining of necessary permits, licenses, and approvals, including that of the Board of Directors. Substantial expenditures are required to develop the mining and processing facilities and the infrastructure at the Mcllvenna Bay Project.

### Other properties

All properties other than the Mcllvenna Bay Project are in the exploration stage. The potential development of these mineral properties may only follow upon obtaining satisfactory exploration results, receipt of positive engineering studies, access to adequate funding, community support and all necessary permits, licenses, and approvals, including that of the Board of Directors. Mineral exploration and development involve a high degree of risk and few properties which are explored are ultimately developed into producing mines. The long-term profitability of the Company's operations will be in part directly related to the cost and success of its exploration programs, which may be affected by a number of factors beyond the Company's control.

## COMMODITY PRICE RISK

Factors beyond the control of the Company may affect the market price and marketability of any ore or minerals discovered at and produced from the Company's properties. Metal prices are subject to significant fluctuation and are affected by numerous factors beyond the Company's control including international economic, financial and political events, global or regional supply and demand patterns and speculative activities. The effect of these factors on the Company's operations cannot accurately be predicted.

## LIQUIDITY OF COMMON SHARES

There can be no assurance that an active and liquid market for the Company's common shares will continue to exist, and investors may find it difficult to resell their common shares. In addition, trading in the common shares of the Company may be halted from time to time.

## GLOBAL PANDEMIC RISK (COVID-19)

In March 2020, the World Health Organization declared the spread of a coronavirus COVID-19 a global pandemic. This ongoing contagious disease outbreak has adversely affected workforces, economies, and financial markets globally, leading to an economic downturn. While the full impact of COVID-19 on the global economy is uncertain, continued rapid spread of COVID-19 may have an adverse effect on the Company's financing capabilities. The extent to which COVID-19 may impact the Company's business will depend on future developments such as the geographic spread of the disease, the duration of the outbreak, travel restrictions and social distancing, business closures or business disruptions, and the effectiveness of actions taken in Canada, the United States and other countries to contain and treat the disease. Although it is not possible to reliably estimate the length or severity of these developments and their financial impact, this could have a significant adverse impact on the Company's financial position and results of operations for future periods.

## NON-GAAP MEASURES

This MD&A includes certain terms or performance measures commonly used in the mining industry that are not defined under IFRS, including copper equivalent, EBITDA and free cash flow. Non-GAAP measures do not have any standardized meaning prescribed under IFRS and, therefore, they may not be comparable to similar measures employed by other companies. The Company discloses these non-GAAP measures because it understands that certain investors use this information to determine the Company's ability to generate earnings and cash flows for use in investing and other activities. The Company believes that conventional measures of performance prepared in accordance with IFRS, do not fully illustrate the ability of mines to generate cash flows. The measures, as determined under IFRS, are not necessarily indicative of operating profit or cash flows from operating activities. Non-GAAP financial measures should not be considered in isolation as a substitute for measures of performance prepared in accordance with IFRS and are not necessarily indicative of operating costs, operating profit or cash flows presented under IFRS.

The following is a description of the non-GAAP financial measures used in this MD&A:

- *EBITDA* is a non-GAAP financial measure calculated as earnings before interest, taxes, depreciation, and amortization.
- *Free cash flow* is a non-GAAP financial measure calculated as EBITDA less taxes less property, plant, and equipment additions.

## **QUALIFIED PERSON**

Mr. Roger March, P.Ge., Senior Geoscientist for the Company and a Qualified Person within the meaning of NI 43-101, has reviewed and approved the technical information in this MD&A.